EXTENDED TO MAY 15, 2024

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public

Department of the Treasury Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service A For the 2022 calendar year, or tax year beginning JUL 1, 2022 and ending JUN 30, 2023 Check if applicable: C Name of organization D Employer identification number ARMAND HAMMER MUSEUM OF ART AND Address change CULTURAL CENTER, INC. Name change 95-4217197 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number |Final |return/ 310-443-7058 10899 WILSHIRE BLVD termin G Gross receipts \$ 35,499,446. City or town, state or province, country, and ZIP or foreign postal code Amended return LOS ANGELES, CA 90024-4314 H(a) Is this a group return Applica-tion F Name and address of principal officer: MICHAEL HARRISON for subordinates? Yes X No pending 10899 WILSHIRE BLVD, LOS ANGELES, CA H(b) Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 527 501(c) ((insert no.) 4947(a)(1) or If "No," attach a list. See instructions HTTP://WWW.HAMMER.UCLA.EDU J Website: H(c) Group exemption number K Form of organization: X Corporation Trust Association Other Year of formation: 1989 M State of legal domicile: CA Part I Summary SEE SCHEDULE O. Briefly describe the organization's mission or most significant activities: Activities & Governance lacksquare if the organization discontinued its operations or disposed of more than 25% of its net assets, 2 Check this box 22 Number of voting members of the governing body (Part VI, line 1a) 19 Number of independent voting members of the governing body (Part VI, line 1b) 4 512 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 31 6 19,758. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a b Net unrelated business taxable income from Form 990-T, Part I, line 11 7h 0. Current Year Prior Year 25,310,539, 22,686,719. Contributions and grants (Part VIII, line 1h) Revenue 685,955. Program service revenue (Part VIII, line 2g) 347,748. 9 8,478,001, 5,119,189. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 855,975 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 238,904. 34,992,263, 28,730,767. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. O. ٥. Benefits paid to or for members (Part IX, column (A), line 4) 12,936,596, 14,815,892. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) Ô. b Total fundraising expenses (Part IX, column (D), line 25) 17,762,791. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 22,175,422. 30,699,387. 36,991,314. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 4 292 876. -8,260,547. 19 Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year End of Year 300,503,253, 299,608,131. Total assets (Part X, line 16) 12,018,871. 14,034,479. 21 Total liabilities (Part X, line 26) 288,484,382. 285,573,652. Net assets or fund balances. Subtract line 21 from line 20 22 Part II Signature Block Under penalties of perjury, I declare that I belie examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declarati nation of which preparer has any knowledge. Signature of officer Sign MICHAEL HARRISON, DEPUTY DIR FIN Here Type or print name and title eszer francisco Hislail PTIN Check Print/Type preparer's name 4/02/2024 Paid DAVID M HIGHFILL P01517891 self-employed 13-5565207 KPMG LLP Preparer Firm's name Firm's EIN 550 SOUTH HOPE STREET, SUITE 1500 Use Only Firm's address LOS ANGELES, CA 90071 Phone no. 213-972-4000 X Yes

May the IRS discuss this return with the preparer shown above? See instructions

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) ARMAND HAMMER MUSEUM OF ART AND print CULTURAL CENTER INC. 95-4217197 File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 10899 WILSHIRE BLVD return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. LOS ANGELES, CA 90024-4314 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 05 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) MICHAEL HARRISON Telephone No. ▶ 310-443-7058 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this If it is for part of the group, check this box MAY 15, 2024 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year ► X tax year beginning JUL 1, 2022 JUN 30, 2023 , and ending Tinal return Initial return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions Form 8868 (Rev. 1-2022) LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

223841 04-01-22

	1990 (2022) CULTURAL CENTER, INC.	95-4217197	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		х х
1	Briefly describe the organization's mission:		
	THE HAMMER MUSEUM AT UCLA BELIEVES IN THE PROMISE OF ART AND IDEAS TO		
	ILLUMINATE OUR LIVES AND BUILD A MORE JUST WORLD.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
2	, , , , , , , , , , , , , , , , , , , ,		Yes X No
	prior Form 990 or 990-EZ?		_ res No
_	If "Yes," describe these new services on Schedule O.		7. V .
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	L	Yes X No
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as me		
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	the total expen	ses, and
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$22,877,523. including grants of \$) (Revenue	\$	654,075.
	SEE SCHEDULE O.		
4b		\$	31,880.
	PUBLIC & ACADEMIC PROGRAMS: THE HAMMER'S 300+ PROGRAMS EACH YEAR ARE		
	DESIGNED TO SPARK MEANINGFUL ENCOUNTERS WITH ART AND IDEAS. THEY		
	INCLUDE LECTURES, SYMPOSIA, UNIVERSITY OUTREACH, FILM SERIES, READINGS,		
	FAMILY EVENTS, TOURS, AND MUSICAL PERFORMANCES. PROGRAM HIGHLIGHTS		
	INCLUDED TWO SERIES ABOUT THE SUPREME COURT AND L.A.'S HOUSING CRISIS;		
	THE "SUMMER NIGHT CINEMA" FILM SERIES CELEBRATING THE 50TH ANNIVERSARY		
	OF HIP HOP; NUMEROUS PANELS AND PERFORMANCES IN CONJUNCTION WITH THE		
	MADE IN LA BIENNIAL; AND POPULAR SERIES LIKE THE MOMA CONTENDERS FILM		
	SERIES AND KCRW SUMMER CONCERTS. HAMMER MUSEUMS PROGRAM DETAILS ARE		
	AVAILABLE ON OUR WEBSITE, WWW.HAMMER.UCLA.EDU.		
4-			
4c	(Code:) (Expenses \$ including grants of \$) (Revenue	\$)
		,	
4d	Other program services (Describe on Schedule O.)		
ти		١	
 4е	(Expenses \$ including grants of \$) (Revenue \$ Total program service expenses 27,805,695.		
10	Total program service expenses		orm 990 (2022)
		F	UIIII 333 (2022)

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3_		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			l
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		77	
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			,,
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b				
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000		х	
45	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b	Λ	
15		4-		x
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
16		16		x
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	17		x
19	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40	х	
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		\vdash
19	·	40		x
20-	complete Schedule G, Part III	202		X
20a	The state of the s	20a		
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	20b		
21	domestic government on Part IX. column (A), line 1? If "Yes " complete Schedule I, Parts I and II	21		x

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CULTURAL CENTER, INC.

Pa	rt IV Checklist of Required Schedules _(continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
20	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	, ,	23	х	
04-	Schedule J			
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			.,
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			1
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			1
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			1
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
_	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а		200		x
	"Yes," complete Schedule L, Part IV	28a		x
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			x
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		.,	1
	contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			l
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			1
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			1
	Part V, line 1	34	Х	<u> </u>
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			1
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			1
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			1
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance	· <u></u>		·
	Check if Schedule O contains a response or note to any line in this Part V	<u></u> .		
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	

Form	990 (2022) CULTURAL CENTER, INC. 95-421719	7	Р	age 5
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 512			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		x
h	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
52		5a		х
b	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
		30		
oa	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	6-		x
	any contributions that were not tax deductible as charitable contributions?	6a		_ A
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	۱		
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).		37	
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		x
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.	ت ا		
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
"	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
		- ''		
	If "Yes," complete Form 6069.			

Form 990 (2022) CULTURAL CENTER, INC.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			Х
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 22			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
-	of officers, directors, trustees, or key employees to a management company or other person?	3	х	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
,	more members of the governing body?	7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
b		7b		х
8	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	75		
		8a	Х	
a	The governing body? Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	OD		
9	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	the section brequests information about policies not required by the internal nevenue code.)		Yes	No
102	Did the organization have local chapters, branches, or affiliates?	10a	163	X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	100		
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	125		
ŭ	on Schedule O how this was done	12c	х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent	17		
10	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.	.00		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	100		
-	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed CA			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s	only)	availal	ole
	for public inspection. Indicate how you made these available. Check all that apply.	,,		
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	MICHAEL HARRISON - 310-443-7058			
	10899 WILSHIRE BLVD., LOS ANGELES, CA 90024-4314			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization ne	or any related	orga	niza	tion	con	nper	sate	ed any current officer, d	rector, or trustee.	
(A)	(B)		(C)					(D)	(E)	(F)
Name and title	Average	(do	not c		ition more		one	Reportable	Reportable	Estimated
	hours per	box	, unle cer ar	ss pei	rson i	s both	n an	compensation	compensation	amount of
	week				II CCIO	1711 43		from	from related	other
	(list any hours for	lirecto				L		the organization	organizations (W-2/1099-MISC/	compensation from the
	related	9 0 L C	trustee			satec		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	al tru:		yee	n bei		1099-NEC)	,	and related
	below	Individual trustee or director	Institutional	ie.	Key employee	Highest compensated employee	Jer.			organizations
	line)	Indi	Insti	Officer	Key	High	Former			
(1) ANN PHILBIN	40.00									
MUSEUM DIRECTOR/CEO	0.00			Х				673,441.	0.	65,048.
(2) GENE D. BLOCK	1.00									
DIRECTOR	40.00	Х						0.	636,651.	0.
(3) BRETT STEELE	1.00									
DIRECTOR	40.00	Х						0.	375,270.	0.
(4) CYNTHIA BURLINGHAM	40.00	1								
DEPUTY DIR/CURATORIAL AFFA	0.00				Х			285,928.	0.	66,652.
(5) MICHAEL HARRISON	40.00									
DEPUTY DIR/ASST TREASURER	0.00			Х				294,281.	0.	35,234.
(6) MARY OSAKO	1.00	1								
DIRECTOR	0.00	Х						0.	283,193.	0.
(7) CORNELIA BUTLER	40.00									
CHIEF CURATOR	0.00				Х			197,162.	0.	62,520.
(8) ALFRED YERIES	40.00	_								
DEPUTY DIR/EXTERNAL AFFAIR	0.00				Х			233,144.	0.	25,300.
(9) VERIDIANA PONTES	40.00	1								
CHIEF DEVELOPMENT OFFICER	0.00				Х			190,034.	0.	41,350.
(10) SCOTT TENNENT	40.00	-							_	
CHIEF COMMUNICATIONS OFFIC	0.00				Х			168,229.	0.	31,912.
(11) RESHMA BISHNOI	40.00	-							_	
SEC/DIR LEGAL AFFAIRS	0.00			Х				149,980.	0.	23,211.
(12) HENRY CLANCY	40.00	-								
DIRECTOR OPERATIONS	0.00					Х		140,562.	0.	28,211.
(13) PORTLAND MCCORMICK	40.00	-						124.060		
DIR REGISTRATION & COLLEC	0.00					Х		134,269.	0.	29,305.
(14) CLAUDIA BESTOR	40.00	-						100 107		0.5.500
DIRECTOR PUBLIC PROGRAMS	0.00					Х		128,407.	0.	26,688.
(15) WEIJIUN ROBERTSON	40.00	-						125 502	_	12.156
DIRECTOR OF FINANCE	0.00					Х		137,783.	0.	13,156.
(16) ARAM MOSHAYEDI	40.00	1				,		114 514	_	20 552
CURATOR (17) MICHAEL BUIDEL	0.00					Х		114,514.	0.	29,553.
(17) MICHAEL RUBEL PRESIDENT	2.00	Į.		Į					_	_
LUESIDEMI	0.00	X		Х			l	0.	0.	0.

232007 12-13-22 Form **990** (2022)

95-4217197 Page 8 Form 990 (2022) Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (D) (E) (F) Position Average Reportable Name and title Reportable **Estimated** (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from from related other (list any organizations ndividual trustee or director the compensation hours for organization (W-2/1099-MISC/ from the lighest compensated related nstitutional truste (W-2/1099-MISC/ 1099-NEC) organization organizations ey employee 1099-NEC) and related below organizations line) (18) MARCY CARSEY 2.00 0.00 CHAIRMAN Х Х 0 0 0. (19) STEVEN A. OLSEN 2.00 0.00 TREASURER Х Х 0 0 0. (20) JAY BROWN 1.00 DIRECTOR 0.00 0 0. 0. (21) ERIC ESRAILIAN 1.50 DIRECTOR 0.00 0. 0. 0. (22) CHARLES GAINES 1.50 DIRECTOR 0.00 0. 0. 0. (23) NICK GROUF 1.00 DIRECTOR 0.00 0 0 0. (24) MANUELA HERZER 1.00 DIRECTOR 0.00 0 0. 0. (25) LARRY JACKSON 1.00 0.00 0. DIRECTOR 0 0. (26) LINDA JANGER 1.00 DIRECTOR 0.00 0 0 0. 2,847,734, 1,295,114. 478,140.

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

> Yes No 3 Х Х 4

0.

15

Х

478,140.

line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule J for such person

Section B. Independent Contractors

Total (add lines 1b and 1c)

Total from continuation sheets to Part VII, Section A

1b Subtotal

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

the diganization. Report compensation for the calcidar year chaing with or with	in the organization stax year.	
(A) Name and business address	(B) Description of services	(C) Compensation
KAREN STONE TALWAR DBA ADVENTURES IN ART,		
354 CHILEAN AVENUE, STE 5E, PALM BEACH, FL	TRIP TO PORTUGAL	307,947.

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2022)

0

2,847,734.

Form 990 CULTURAL CENTER, INC. 95-4217197

Form 990 CULTURAL CEN	TER, THE.								95-42171	131
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	ees (continued)	
(A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average				ition	1		Reportable	Reportable	Estimated
	hours	(check all th			that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week					yee		the	organizations	compensation
	(list any	ector				old me		organization	(W-2/1099-MISC)	from the
	hours for	ordi	e e			ated		(W-2/1099-MISC)		organization
	related	ustee	trust		e e	Suedi				and related
	organizations below	ual tr	ional		ploye	tcom	١.			organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) LARRY MARX		=	-	0	~	工	Œ			
DIRECTOR	1.50	х						0.	0.	0 .
(28) CINDY MISCIKOWSKI	1.50							· · · · · · · · · · · · · · · · · · ·	٠.	0.
DIRECTOR	0.00	х						0.	0.	0
(29) ANTHONY N. PRITZKER	1.00	^						0.	٥.	0 .
DIRECTOR		₩.						_	0	0
	0.00	Х						0.	0.	0 .
(30) KEVIN L. RATNER	1.00	 						_		_
DIRECTOR (31) CHIP ROSENBLOOM	0.00	Х						0.	0.	0.
OIRECTOR	1.00	х						0.	0	0
	0.00	^						0.	0.	0 .
(32) CHARA SCHREYER	1.00	٠,,								0
DIRECTOR	0.00	Х						0.	0.	0 .
(33) STEVEN P. SONG	1.00	٠,,								0
DIRECTOR	0.00	Х						0.	0.	0.
(34) ROBERT SOROS	1.00	∤								0
DIRECTOR	0.00	Х						0.	0.	0.
(35) JOHN WALSH	1.50	l								
DIRECTOR	0.00	Х						0.	0.	0.
		-								
	+									
		-								
	1									
		4								
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		1								
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]								

Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) Revenuè excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1a **1 a** Federated campaigns 461,168. 1b **b** Membership dues 2,322,102. c Fundraising events 1c 4,778,780, d Related organizations 1d 106,310. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 15,018,359 1f 10,252 g Noncash contributions included in lines 1a-1f 22,686,719 h Total. Add lines 1a-1f **Business Code** 900099 529,500, 2 a EXHIB. AND PUBLIC FEES 529,500, Program Service Revenue b CURATED TRAVEL PROGRAM 561520 124,575 124,575 c ADMISSION 611710 31,880. 31,880. d f All other program service revenue 685,955, g Total. Add lines 2a-2f Investment income (including dividends, interest, and 2,117,727 2,117,727. other similar amounts) 4 Income from investment of tax-exempt bond proceeds 57,412. 57,412. 5 Royalties (i) Real (ii) Personal 575,783, 6 a Gross rents 6b **b** Less: rental expenses ... 575,783. c Rental income or (loss) 575,783 575,783. d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 8,184,008. assets other than inventory b Less: cost or other basis 5,182,546. and sales expenses Other Revenue 3,001,462. c Gain or (loss) 3,001,462. 3,001,462. d Net gain or (loss) 8 a Gross income from fundraising events (not 2,322,102. of including \$ contributions reported on line 1c). See Part IV, line 18 87,598. 983,538, **b** Less: direct expenses -895,940 895,940. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 9b **b** Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns 1,025,016. and allowances 10a 602,595 **b** Less: cost of goods sold 422,421. 19,758. 402,663. c Net income or (loss) from sales of inventory **Business Code** 11 a OTHER REVENUE 900099 77,543 77,543, b RIGHTS/ REPRODUCTION 900099 1,685 1,685. d All other revenue 79,228 Total. Add lines 11a-11d 28,730,767. 685,955. 19,758. 5,338,335. Total revenue. See instructions 12

232009 12-13-22

Form 990 (2022)

Page 9

Page 10

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do :	Check if Schedule O contains a respons not include amounts reported on lines 6b.	(A) Total expenses	(B)	(C)	(D)
	Bb, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	3,027,768.	1,492,257.	729,511.	806,000
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	8,329,875.	7,181,626.	335,063.	813,186
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	18,518.	13,990.	1,564.	2,964
9	Other employee benefits	3,424,718.	2,419,456.	411,879.	593,383
10	Payroll taxes	15,013.	9,008.	2,252.	3,753
11	Fees for services (nonemployees):				
а	Management	30,000.	30,000.		
b	Legal	64,749.		64,749.	
С	Accounting	88,000.		88,000.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	1 000 070		1 000 000	
f	Investment management fees	1,889,872.		1,889,872.	
g	Other. (If line 11g amount exceeds 10% of line 25,	1 005 453	E44 442	52.600	1 000 300
	column (A), amount, list line 11g expenses on Sch 0.)	1,825,453.	744,443.	53,620.	1,027,390
12	Advertising and promotion	413,883.	332,035.	20,462.	61,386
13	Office expenses	696,973.	546,608.	46,926.	103,439
14	Information technology	522,280.	411,037.	56,783.	54,460
15	Royalties	2 240 022	1 042 160	224 765	272 000
16	Occupancy	2,340,832.	1,842,168.	224,765.	273,899
17	Travel	287,782.	255,234.	11,467.	21,081
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	252 026	F2 400	F 017	206 F10
19	Conferences, conventions, and meetings	353,936.	52,409.	5,017.	296,510
20	Interest	540,754.			540,754
21	Payments to affiliates	2 512 171	2 200 107	64 271	E0 602
22	Depreciation, depletion, and amortization	3,512,171.	3,389,107.	64,371. 158,802.	58,693 18,405
23	Insurance	324,447.	147,240.	130,002.	10,405
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)	4 419 020	4 419 020		
a	ART ACQUISITIONS EXHIBITION RELATED EXP.	4,419,020. 2,971,644.	4,419,020.		
b	OTHER EXPENSES	1,699,614.	2,971,644. 1,364,401.	64,605.	270,608
C	EQUIP RENTAL/MAINTEN.	187,920.	· · · · · · · · · · · · · · · · · · ·	3,434.	6,566
d	·	6,092.	177,920. 6,092.	5,454.	0,300
	All other expenses Add lines 1 through 24s	36,991,314.	27,805,695.	4,233,142.	4,952,477
	Total functional expenses. Add lines 1 through 24e	30,331,314.	27,003,033.	=,233,142.	4,554,411
25 26	laint ageta Complete this line only if the arganization				
26 26	Joint costs. Complete this line only if the organization				
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Form **990** (2022)

Form 990 (2022) Part X Balance Sheet

ıa	IL X	Check if Schedule O contains a response or	note to any	line in this Part X			
		Oncor il ochicadic o contains a response of	note to any	TIME III UIIST ATCX	(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			8,883,334.	1	8,063,637.
	2	Savings and temporary cash investments			20,662,532.	2	10,644,018.
	3	Pledges and grants receivable, net	30,553,457.	3	28,708,644.		
	4	Accounts receivable, net			144,343.	4	102,818.
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, su	bstantial co	ontributor, or 35%			
		controlled entity or family member of any of t		5			
	6	Loans and other receivables from other disqu					
		under section 4958(f)(1)), and persons descri	bed in sect	ion 4958(c)(3)(B)		6	
S	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use		1	184,815.	8	199,388.
	9	Prepaid expenses and deferred charges			13,867.	9	12,682.
	10a	Land, buildings, and equipment: cost or othe					
		basis. Complete Part VI of Schedule D	10a	148,003,494.			
	b	Less: accumulated depreciation		32,115,489.	105,393,500.	10c	115,888,005.
	11	Investments - publicly traded securities			11		
	12	Investments - other securities. See Part IV, lir		134,461,061.	12	135,387,056.	
	13	Investments - program-related. See Part IV, li		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	206,344.	15	601,883.		
	16	Total assets. Add lines 1 through 15 (must e			300,503,253.	16	299,608,131.
	17	Accounts payable and accrued expenses	2,127,833.	17	3,556,743.		
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Comple				21	
Ø	22	Loans and other payables to any current or for	ormer office	er, director,			
Liabilities		trustee, key employee, creator or founder, su	bstantial co	ontributor, or 35%			
abi		controlled entity or family member of any of t	hese perso	ns		22	
=	23	Secured mortgages and notes payable to un	related third	d parties		23	
	24	Unsecured notes and loans payable to unrela	ated third p	arties	9,000,000.	24	9,100,000.
	25	Other liabilities (including federal income tax,	payables t	o related third			
		parties, and other liabilities not included on li	nes 17-24).	Complete Part X			
		of Schedule D			891,038.	25	1,377,736.
	26	Total liabilities. Add lines 17 through 25			12,018,871.	26	14,034,479.
		Organizations that follow FASB ASC 958, or	check here	X			
ces		and complete lines 27, 28, 32, and 33.					
an	27	Net assets without donor restrictions			183,542,617.	27	190,203,406.
Ва	28	Net assets with donor restrictions			104,941,765.	28	95,370,246.
ဋ		Organizations that do not follow FASB AS6	C 958, che	ck here			
Ę		and complete lines 29 through 33.					
Net Assets or Fund Balances	29	Capital stock or trust principal, or current fun				29	
set	30	Paid-in or capital surplus, or land, building, or	r equipmen	t fund		30	
t As	31	Retained earnings, endowment, accumulated				31	
Š	32	Total net assets or fund balances			288,484,382.	32	285,573,652.
	33	Total liabilities and net assets/fund balances			300,503,253.	33	299,608,131.

Form **990** (2022)

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Uniform Guidance, 2 C.F.R. Part 200, Subpart F?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

Form	1990 (2022) CULTURAL CENTER, INC.	95-421	.7197	Pa	ige 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	28	,730,	,767.
2	Total expenses (must equal Part IX, column (A), line 25)	2	36	,991,	,314.
3	Revenue less expenses. Subtract line 2 from line 1	3	-8	,260,	,547.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	288	,484,	,382.
5	Net unrealized gains (losses) on investments	5	5	,349,	,817.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	285	,573,	,652.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	$oxed{oxed}$
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch				

Form **990** (2022)

За

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

ARMAND HAMMER MUSEUM OF ART AND

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

CULTURAL CENTER INC 95-4217197 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). X An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No Yes above (see instructions)) THE REGENTS OF THE UNIVERSITY OF CA 95-6006143 6 Х 0 0.

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	31,869,257.	26,173,654.	16,011,562.	25,310,539.	22,686,719.	122,051,731.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						122,051,731.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						9,534,677.
6	Public support. Subtract line 5 from line 4.						112,517,054.
	ction B. Total Support						, ,
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 4	31,869,257.	26,173,654.	16,011,562.	25,310,539.	22,686,719.	122,051,731.
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	5,923,866.	1,724,404.	2,454,155.	2,592,887.	2,175,139.	14,870,451.
9	Net income from unrelated business	, ,	, ,	, ,	, ,		, ,
·	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	270,569.	157,366.	1,000.	29,903.	79,228.	538,066.
11	Total support. Add lines 7 through 10	,	, -	, -	, -		137,460,248.
	Gross receipts from related activities,	etc (see instructio	ine)			12	2,112,731.
	First 5 years. If the Form 990 is for th	•	,	ourth or fifth tax v			, , ,
10	organization, check this box and stor	· ·		•		. , . ,	
Sec	ction C. Computation of Publi						
	Public support percentage for 2022 (li			olumn (f))		14	81.85 %
	Public support percentage from 2021					15	67.27 %
	33 1/3% support test - 2022. If the o					ore, check this box	
	stop here. The organization qualifies						
b	33 1/3% support test - 2021. If the o		•				
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the facts	_					
	meets the facts-and-circumstances te			=			
r	10% -facts-and-circumstances test	· ·	•		•		
	more, and if the organization meets the	_					. 5, 6 61
	organization meets the facts-and-circu				-		
18	Private foundation. If the organization		-				
10	i invate roundation. Il the organizatio	n ala not check a l	JUN UIT III IE 13, 102	i, 100, 11a, 01 1/D	, OHEON HIIS DUX AI		/Form 000\ 0000

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Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	siow, picase comp	oloto i dit ii.j				
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						,,
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
		(a) 2010	(6) 2019	(6) 2020	(4) 2021	(6) 2022	(i) Total
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)		<u> </u>				<u> </u>
14	First 5 years. If the Form 990 is for the	J		,	•	() ()	· —
	check this box and stop here						
	ction C. Computation of Publi					 	
	Public support percentage for 2022 (li	, ,,,	•	column (f))		15	%
	Public support percentage from 2021					16	%
	ction D. Computation of Inves					T T	
	Investment income percentage for 20					17	%
	Investment income percentage from 2					18	%
19a	33 1/3% support tests - 2022. If the						7 is not
b	more than 33 1/3%, check this box ar 33 1/3% support tests - 2021. If the	=	-	•			
	line 18 is not more than 33 1/3%, che	ck this box and sf	top here. The orga	anization qualifies a	as a publicly supp	orted organization	
20	Private foundation. If the organization						一

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Schedule A (Form 990) 2022

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1	х	
•		
2	х	
_		
3a		Х
3b		
3c		
		v
4a		Х
4b		
40		
4c		
5a		X
5b		
5c		
6		Х
7		х
8		Х
9a		Х
_		7-
9b		Х
0-		X
9c		Λ
10a		Х
Toa		
10b		
ıle A (Forr	n 990)	2022

	dule A (Form 990) 2022 CULTURAL CENTER, INC.	95-421/19/	Pa	age 5
Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			**
	11c below, the governing body of a supported organization?	11a		X
	A family member of a person described on line 11a above?	11b		Х
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	4.		v
Sec	detail in Part VI. tion B. Type I Supporting Organizations	11c		Х
	tion B. Type I dupporting digunizations		Voc	No
	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of or	o or	Yes	No
1	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's offi			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)	,		
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one support			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among	the 1		
2	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. Did the organization operate for the benefit of any supported organization other than the supported	•		
-	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes." explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Х	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2	Х	
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's		х	
Sec	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3	Λ	
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instrument of the organization satisfied the Activities Test, Complete line 2 below.	uctionsj.		
a b	The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity.	tv (see instruction	ic)	
2	Activities Test. Answer lines 2a and 2b below.	y (see instruction	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2 b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

ARMAND HAMMER MUSEUM OF ART AND CULTURAL CENTER, INC. 95-4217197 Schedule A (Form 990) 2022 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions **3** Other gross income (see instructions) 3 4 4 Add lines 1 through 3. 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). 4 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 Multiply line 5 by 0.035 6 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year 1 1 Adjusted net income for prior year (from Section A, line 8, column A) 2 Enter 0.85 of line 1. 2

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990) 2022

5

3

4 5

6

Enter greater of line 2 or line 3

instructions)

Income tax imposed in prior year

emergency temporary reduction (see instructions)

Minimum asset amount for prior year (from Section B, line 8, column A)

Distributable Amount. Subtract line 5 from line 4, unless subject to

Par	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)						
Secti	Section D - Distributions Current Year						
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1			
2	Amounts paid to perform activity that directly furthers exempt purposes of supported						
	organizations, in excess of income from activity		2				
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3			
4	Amounts paid to acquire exempt-use assets			4			
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5			
6	Other distributions (describe in Part VI). See instructions.			6			
7	Total annual distributions. Add lines 1 through 6.			7			
8	Distributions to attentive supported organizations to which the	ne organization is responsive					
	(provide details in Part VI). See instructions.			8			
9	Distributable amount for 2022 from Section C, line 6			9			
10	Line 8 amount divided by line 9 amount			10			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions	,	(iii) Distributable		
0001.		Exoco Biodisadorio	Pre-2022		Amount for 2022		
1	Distributable amount for 2022 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2022 (reason-						
	able cause required - explain in Part VI). See instructions.						
3	Excess distributions carryover, if any, to 2022						
<u>a</u>	From 2017						
b	From 2018						
<u>C</u>	From 2019						
d	From 2020						
e	From 2021						
f	Total of lines 3a through 3e						
g	Applied to underdistributions of prior years						
<u>h</u>	Applied to 2022 distributable amount						
<u>i</u>	Carryover from 2017 not applied (see instructions)						
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.						
4	Distributions for 2022 from Section D,						
	line 7: \$						
<u>a</u>	Applied to underdistributions of prior years						
<u>b</u>	Applied to 2022 distributable amount						
c	Remainder. Subtract lines 4a and 4b from line 4.						
5	Remaining underdistributions for years prior to 2022, if						
	any. Subtract lines 3g and 4a from line 2. For result greater						
	than zero, explain in Part VI. See instructions.						
6	Remaining underdistributions for 2022. Subtract lines 3h						
	and 4b from line 1. For result greater than zero, explain in						
	Part VI. See instructions.						
7	Excess distributions carryover to 2023. Add lines 3j						
	and 4c.						
8	Breakdown of line 7: Excess from 2018						
	Excess from 2019						
	Excess from 2020						
	Excess from 2021						
<u>e</u>	Excess from 2022						

Schedule A (Form 990) 2022

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
(Gee instructions.)
SCHEDULE A, PART VI, EXPLANATION FOR OTHER INCOME:
OTHER INCOME
2018 AMOUNT: \$ 270,569.
2019 AMOUNT: \$ 157,366.
2020 AMOUNT: \$ 1,000.
2021 AMOUNT: \$ 29,903.
2022 AMOUNT: \$ 79,228.
PART IV, SECTION A, LINE 2:
SUPPORTED ORGANIZATION IRS DETERMINATION OF STATUS
THE MUSEUM SUPPORTS THE REGENTS OF THE UNIVERSITY OF CALIFORNIA, A
GOVERNMENTAL ENTITY, WHICH IS FOR THE BENEFIT OF THE PUBLIC AND
QUALIFIES AS 509(A)(1). THE MUSEUM RECEIVED A DETERMINATION LETTER FROM
THE IRS ON NOVEMBER 1, 2017 CLASSIFYING THE MUSEUM'S SUPPORTING
ORGANIZATION STATUS AS A TYPE III FUNCTIONALLY INTEGRATED SUPPORTING
ORGANIZATION.
PART IV, SECTION D, LINE 3:
SUPPORTED ORGANIZATION'S ROLE IN INVESTMENT POLICIES OF THE
ORGANIZATION
THE MUSEUM'S INVESTMENT COMMITTEE ELECTED TO UTILIZE INVESTMENT
MANAGEMENT SERVICES FROM ANOTHER SUPPORTING ORGANIZATION OF THE
UNIVERSITY OF CALIFORNIA AND ITS FUNDS ARE INVESTED IN ITS ENDOWMENT
INVESTMENT POOL. AT THE TIME OF SUCH ELECTION, THE MUSEUM'S INVESTMENT
COMMITTEE INCLUDED 20% OF ITS MEMBERS FROM THE SUPPORTED ORGANIZATION.

CULTURAL CENTER, INC.

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
PART IV, SECTION E, LINE 1C:
SUPPORT OF A GOVERNMENTAL ENTITY
THE MUSEUM PROVIDED OR PURCHASED VARIOUS SERVICES AND/OR GOODS FOR THE
REGENTS OF THE UNIVERSITY OF CALIFORNIA, A GOVERNMENTAL ENTITY. THE
MUSEUM, NEIGHBORING THE CAMPUS OF THE UNIVERSITY OF CALIFORNIA, LOS
ANGELES (UCLA), IS MANAGED BY THE REGENTS OF THE UNIVERSITY OF
CALIFORNIA, PURSUANT TO A 99-YEAR OPERATING AGREEMENT. THE MUSEUM IS
RESPONSIVE TO UCLA THROUGH UCLA'S APPOINTMENT OF CERTAIN MUSEUM BOARD
MEMBERS. THE MUSEUM IS ONE OF THREE PUBLIC ART UNITS OF THE SCHOOL OF
ARTS AND ARCHITECTURE AT UCLA. IT PROVIDES FREE ADMISSION TO THE
UNIVERSITY STUDENTS AS WELL AS MEMBERS OF THE GENERAL PUBLIC.
ADDITIONALLY, IT OPERATES OVER 300 ANNUAL PUBLIC PROGRAMS, INCLUDING
PROVIDING FACILITIES FOR SCREENINGS, LECTURES AND EVENTS FOR UCLA.

Schedule B

(Form 990)

Schedule of Contributors Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization **Employer identification number** ARMAND HAMMER MUSEUM OF ART AND CULTURAL CENTER, INC. 95-4217197 Organization type (check one):

Filers of:		Section:
Form 990	or 990-EZ	X 501(c)(3) (enter number) organization
		4947(a)(1) nonexempt charitable trust not treated as a private foundation
		527 political organization
Form 990	I-PF	501(c)(3) exempt private foundation
		4947(a)(1) nonexempt charitable trust treated as a private foundation
		501(c)(3) taxable private foundation
	•	covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
General I	Rule	
	_	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special F	Rules	
	sections 509(a)(1) a contributor, during	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under nd 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.
	contributor, during literary, or education	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, nal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering instead of the contributor name and address), II, and III.
	year, contributions is checked, enter he purpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the General Rule applies to this organization because it received nonexclusively, etc., contributions totaling \$5,000 or more during the year
	•	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)

Name of organization

ARMAND HAMMER MUSEUM OF ART AND

CULTURAL CENTER, INC.

Employer identification number

95-4217197

ı artı	Oonthibutors (see instructions). Ose duplicate copies of Part III at	dullional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ 700,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)

Page 3

Name of organization
ARMAND HAMMER MUSEUM OF ART AND
CULTURAL CENTER, INC.

Employer identification number

95-4217197

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-		\$	
(a) No. rom Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. From Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. rom Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_		\$	
(a) No. rom art I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. rom art I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-			
53 11-15-2	0	*	Schedule B (Form 990) (20

Schedule B (Form 990) (2022) Page **4**

	ganization AMMER MUSEUM OF ART AND				Employer identification number		
	CENTER, INC.				95-4217197		
Part III	from any one contributor. Complete columns (a)	through (e) and the following	line entry. For ord	ganizations			
	completing Part III, enter the total of exclusively religious, or Use duplicate copies of Part III if additional s	charitable, etc., contributions of \$1,0	000 or less for the	e year. (Enter this info. o	nce.) \$		
a) No.	Ose duplicate copies of Fart III II additional s	pace is fieeded.	I				
from Part I	(b) Purpose of gift	(c) Use of gif	ft	(d) Desc	ription of how gift is held		
raiti							
-							
		(e) Transfei	r of gift				
	Transferee's name, address, a	nd ZIP + 4	Re	elationship of tra	nsferor to transferee		
	-						
a) No. from							
from Part I	(b) Purpose of gift	(c) Use of gif	ft	(d) Desc	ription of how gift is held		
	(e) Transfer of gift						
	Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee						
	Transieree 3 name, address, ar	IU ZIF T T	110	elationship of trai	insieror to transieree		
-\ N -							
a) No. from	(b) Purpose of gift	(c) Use of gif	ft	(d) Desc	ription of how gift is held		
Part I							
		(e) Transfei	r of gift				
	Transferee's name, address, a	nd ZIP + 4	Re	elationship of tra	nsferor to transferee		
	-						
a) No. from Part I	(h) P	(311 6 %		(A.S.	minution of leaves with to 1 - 1 - 1		
Part I	(b) Purpose of gift	(c) Use of gif	τ	(a) Desc	ription of how gift is held		
-	(e) Transfer of gift						
	.						
-	Transferee's name, address, a	na ZIP + 4	Re	elationship of trai	nsferor to transferee		
		 -					

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022 Open to Public

Name of the organization

ARMAND HAMMER MUSEUM OF ART AND

Employer identification number 95-4217197

CULTURAL CENTER, INC. Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year _____ Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last Held at the End of the Tax Year day of the tax year. Total number of conservation easements 2a Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after July 25,2006, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Assets included in Form 990, Part X

Schedule D (Form 990) 2022

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide

a Revenue included on Form 990, Part VIII, line 1

the following amounts required to be reported under FASB ASC 958 relating to these items:

Par	rt III Organizations Maintaining C	collections of Art	t, Historical Tre	asures, or Othe	er Sir	nilar Assets	(conti	nued)	
3	Using the organization's acquisition, accessi	on, and other records	s, check any of the f	ollowing that make	signific	cant use of its			
	collection items (check all that apply):								
а	X Public exhibition d X Loan or exchange program								
b	X Scholarly research e Other								
С	c X Preservation for future generations								
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.								
5	During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets								
	to be sold to raise funds rather than to be ma						Yes	X	No
Par	rt IV Escrow and Custodial Arran		ete if the organization	n answered "Yes" o	n Forn	n 990, Part IV,	line 9, or		
	reported an amount on Form 990, Pa	rt X, line 21.							
1a	Is the organization an agent, trustee, custod	ian or other intermed	ary for contributions	s or other assets no	t inclu	ded	_		_
	on Form 990, Part X?					L	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	owing table:		_				
							Amoun	ıt	
С	• • • • • • • • • • • • • • • • • • • •				····	1c			
d	Additions during the year				····	1d			
е	Distributions during the year					1e			
f	Ending balance								
	Did the organization include an amount on F				-	L	Yes		_ No
	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has been	orovided on Part XII	l				
Pai	rt V Endowment Funds. Complete					9			le e el e
		(a) Current year	(b) Prior year	(c) Two years back	+` _	hree years back	<u> </u>		
1a	Beginning of year balance 134,461,060. 157,940,068. 124,169,118. 126,103,167. 124,622,2								
b									
С	Net investment earnings, gains, and losses	8,788,419.	-15,626,290.	41,666,078.	•	503,313.	4	,496,	103.
d	1								
е		0 004 156	7 757 075	7 515 313		6 343 400	١.	260	602
_	and programs	8,004,156. 858,269.		7,515,312.	_	6,342,408.		8,360,603. 786,262.	
f		135,387,054.	994,843.			817,168. 24,169,118.	 		167.
g		· , ,			· ± ·	24,109,110.	120	,105,	107.
2	Provide the estimated percentage of the curr	rent year end balance 57.3900) neid as:					
a	2 5000	%	_%						
b									
·	The percentages on lines 2a, 2b, and 2c sho	•							
32	Are there endowment funds not in the posse	•	tion that are held an	nd administered for t	tha				
Ou	organization by:	331011 Of the organiza	tion that are new an	ia administerea for	uic			Yes	No
	(i) Unrelated organizations						3a(i)		Х
	(ii) Related organizations						3a(ii)	Х	
b	If "Yes" on line 3a(ii), are the related organiza	ations listed as require	ed on Schedule R?					Х	
4	Describe in Part XIII the intended uses of the								
Par	rt VI Land, Buildings, and Equipm								
	Complete if the organization answere	d "Yes" on Form 990	, Part IV, line 11a. S	ee Form 990, Part >	ر, line ٔ	10.			
	Description of property	(a) Cost or o	ther (b) Cost	or other (c)	Accun	nulated	(d) Boo	k valu	<u>е</u>
		basis (investr		' '	lepreci	ation	` ,		
1a	Land								
			90	,173,120.	25,	701,322.	64	,471,	798.
			4	,005,374.	2,	202,551.	1	,802,	823.
	Other		53	,825,000.	4,	211,616.	49	,613,	384.
Total	il. Add lines 1a through 1e. <i>(Column (d) must e</i>	equal Form 990, Part	X. column (B), line 10	Oc.)			115	,888,	005.
						Schodule	D /Farr	~ 000\	2022

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022 CULTURAL CENTER,	INC.		95-421/19/ Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" o	on Form 990, Part IV, line 1 (b) Book value	1b. See Form 990, Part X, line 12.(c) Method of valuation: Cost or el	ad of year market value
(4) Fire a state device the second	(b) book value	(c) Method of Valuation. Cost of el	nu-or-year market value
(1) Financial derivatives (2) Closely held equity interests			
(3) Other			
(A) INVESTMENT IN UCLA FDN	135,387,056.	END-OF-YEAR MARKET VALUE	
(B)	, ,		
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related.	135,387,056.		
Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.			
Complete if the organization answered "Yes" of	on Form 990. Part IV. line 1	1d. See Form 990. Part X. line 15.	
	Description	, ,	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	15.)		
Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line 2	5.
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) DUE TO RELATED PARTIES			1,077,642.
(3) UNEARNED INCOME			300,094.
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	27.		1,377,736.
Total. (Column (b) must equal Form 990, Part X, col. (B) line 2. Liability for uncertain tax positions. In Part XIII, provide t			
organization's liability for uncertain tax positions under F		*	
and and and and an		10. 100 100 110 10 100 11 10 10 10 10 10 10	

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022

95-4217197

Par	t XI Reconciliation of Revenue per Audited Financial Statemen	ts With I	Revenue per Re	turn.			
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.						
1	Total revenue, gains, and other support per audited financial statements	1	32,190,711.				
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:						
а	Net unrealized gains (losses) on investments	2a	5,349,817.				
b	Donated services and use of facilities	2b					
С	Recoveries of prior year grants	2c					
	Other (Describe in Part XIII.)	2d					
	Add lines 2a through 2d			2e	5,349,817.		
3	Subtract line 2e from line 1			3	26,840,894.		
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:						
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	1,889,873.				
b	Other (Describe in Part XIII.)	4b					
	Add lines 4a and 4b			4c	1,889,873.		
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	28,730,767.		
Pa	t XII Reconciliation of Expenses per Audited Financial Statemen	nts With	Expenses per F	Return.			
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.						
1	Total expenses and losses per audited financial statements			1	35,101,441.		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:						
а	Donated services and use of facilities	2a					
b	Prior year adjustments	2b					
С	Other losses	2c					
	Other (Describe in Part XIII.)	2d					
е	Add lines 2a through 2d			2e	0.		
3	Subtract line 2e from line 1			3	35,101,441.		
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:						
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	1,889,873.				
b	Other (Describe in Part XIII.)	4b					
	Add lines 4a and 4b			4c	1,889,873.		
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	36,991,314.		
Pa	t XIII Supplemental Information.						
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV	/, lines 1b a	and 2b; Part V, line 4	; Part X, liı	ne 2; Part XI,		
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additi	onal inform	nation.				
PART	' III, LINE 1A:						
THE COLLECTIONS ARE NOT RECOGNIZED AS ASSETS ON THE STATEMENT OF FINANCIAL							
рост	MION II G GENERALLY AGGERMEN AGGOINMING PRINGIPLEG REDWIM						
PUS1	TION. U.S. GENERALLY ACCEPTED ACCOUNTING PRINCIPLES PERMIT						
פווכי	TREATMENT IF THE CONTRIBUTED WORKS OF ART ARE HELD FOR PUBLIC						
3001	TREATMENT IF THE CONTRIBUTED WORRS OF ART ARE HELD FOR FUBLIC						
EXHI	BITION AND EDUCATION RATHER THAN FINANCIAL GAIN, THE COLLECTION	I TS					
PROT	ECTED, KEPT UNENCUMBERED, CARED FOR AND PRESERVED, AND THE CONT	RIBUTED					
	,, ,, ,,						
ARTW	ORK IS SUBJECT TO AN ORGANIZATIONAL POLICY THAT REQUIRES						
THE	PROCEEDS FROM SALES OF COLLECTION ITEMS TO BE USED TO ACQUIRE C	THER					
ITEMS FOR COLLECTIONS. FOR INSURANCE PURPOSES, THE VALUE OF THE ART							
COLLECTIONS IS APPRAISED EVERY FIVE YEARS. PURCHASES OF COLLECTION ITEMS							
NOT DESCRIPTION OF THE PROPERTY AND ADDRESS OF THE PROPERTY OF							
ARE	RECORDED AS DECREASES IN UNRESTRICTED NET ASSETS IN THE YEAR IN	WHICH					
गमम	ITEMS ARE ACQUIRED, OR AS TEMPORARILY OR PERMANENTLY RESTRICTED	NET					
THE	TIDED THE ACCOUNTS, ON AS IEMPORATED OR PERMANENTED RESTRICTED	, 1417 T					

THE MUSEUM IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE U.S.

INTERNAL REVENUE CODE AND SECTION 23701D OF THE CALIFORNIA REVENUE AND

TAXATION CODE AND IS GENERALLY NOT SUBJECT TO FEDERAL OR STATE INCOME

TAXES. HOWEVER THE MUSEUM IS SUBJECT TO INCOME TAXES ON ANY NET INCOME

Schedule D (Form 990) 2022

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Department of the Treasury Internal Revenue Service

Open to Public Inspection

Name of the organization							Employer identification number		
	ND HAMMER MUSEUM OI								
	URAL CENTER, INC.		ativitiaa Out	aida tha I luitad Ctataa		95-4217197			
Par			ctivities Out	side the United States. Comple	ete if the organ	ization answered "	Yes" on		
1	Form 990, Part IV		maintain room	do to substantiate the emount of its are	ente and other	assistance			
				ds to substantiate the amount of its gra the selection criteria used to award the			Yes X No		
	the grantees engionity it	or the grants of a	assistance, and i	the selection officina used to award the	grants or assis		165 140		
2	For grantmakers. Desc	ribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and ot	her assistance out	side the		
	United States.			· ·	· ·				
3	Activities per Region. (Th	ne following Part	I, line 3 table ca	an be duplicated if additional space is n	eeded.)				
	(a) Region	(b) Number of	(c) Number of	(d) Activities conducted in the region	(e) If acti	(f) Total			
		offices	agents, and	(by type) (such as, fundraising, pro-		gram service,	expenditures for and		
		in the region	employees, agents, and independent contractors	gram services, investments, grants to recipients located in the region)	1	e specific type (s) in the region	investments		
			in the region	resipiente iesatea in the region,	01 001 1100	(c) iii iiio rogion	in the region		
NORTI	H AMERICA			PROGRAM SERVICE	SEE PART V		113,780.		
NORT	II AMERICA			I ROGRAM BERVICE	DEE TAKT V		113,700.		
							1		
							+		
3 a	Subtotal	0	0				113,780.		
b	Total from continuation								
	sheets to Part I	0	0				0.		
С	Totals (add lines 3a								
	and 3b)	0	0				113,780.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2022

CULTURAL CENTER, INC.

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax									
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 3 Enter total number of other organizations or entities								

95-4217197 Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash assistance noncash assistance

Schedule F (Form 990) 2022 CPart IV Foreign Forms CULTURAL CENTER, INC.

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2022

95-4217197

Part V | Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions. PART I, LINE 2: PLACES/COUNTRIES VISITED: MEXICO NUMBER OF EMPLOYEES THAT PARTICIPATED: 4 NUMBER OF GUESTS THAT PARTICIPATED: 14 BRIEF EXPLANATION OF ACTIVITIES: IN NOVEMBER OF 2022, THE HAMMER ORGANIZED A TRIP TO MEXICO CITY FOR A GROUP OF 14 HIGH-LEVEL PATRONS. THE TRIP WAS ORGANIZED AROUND THE OPENING OF THE HAMMER'S EXHIBITION LARI PITTMAN: DECLARATION OF INDEPENDENCE. AT THE JUMEX MUSEUM IN MEXICO CITY. THE GROUP SPENT 4 DAYS IN THE CITY AND AS PART OF THE TRIP ACTIVITIES THEY VISITED ARTIST LARI PITTMAN'S HOME AND COLLECTION IN MEXICO CITY AND ATTENDED THE PRIVATE EXHIBITION PREVIEW AND OPENING DINNER AS WELL AND THE PUBLIC OPENING CELEBRATION, ALL ORGANIZED BY THE JUMEX MUSEUM. OTHER ACTIVITIES IN THE CITY INCLUDED VISITS TO ART GALLERIES, PRIVATE COLLECTIONS, ARTISTS' STUDIOS, AND ARCHITECTURE TOURS WITH THE HAMMER CURATORS AND A SPECIALIZED GUIDE.

Schedule F (Form 990) 2022

SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

· ·	ENTER, INC.					95-421719	7		
	Complete if the organization answer	red "Y	'es" or	n Form 990, Part IV, I					
required to complete this par									
 1 Indicate whether the organization rais a X Mail solicitations b X Internet and email solicitations c Phone solicitations d X In-person solicitations 2 a Did the organization have a written or 	e Solicita f Solicita g X Special or oral agreement with any individual	tion of tion of fundra (includ	non-g gover aising	overnment grants nment grants events ficers, directors, trus					
key employees listed in Form 990, F b If "Yes," list the 10 highest paid indi compensated at least \$5,000 by the					he fundra	Yes aiser is to be	' 		
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	or control		(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	tò (or re fun	ount paid etained by) draiser in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No						
Total			•						
List all states in which the organization or licensing.			utions	or has been notified	l it is exe	mpt from re	gistration		
CA									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2022

Sch	edul	,	ENTER, INC.				-4217197 Page 2
Pa	rt I						
		of fundraising event contributions and gr		-EZ, liı			ts greater than \$5,000.
			(a) Event #1		(b) Event #2	(c) Other events NONE	(d) Total events
			GALA IN GARDEN	K.A.	M.P.		(add col. (a) through col. (c))
an.			(event type)		(event type)	(total number)	Coi. (C))
Revenue	1	Gross receipts	2,165,470.		244,230.		2,409,700.
_	2	Less: Contributions	2,111,395.		210,707.		2,322,102.
	3	Gross income (line 1 minus line 2)	54,075.		33,523.		87,598.
		Gross moonie (inte i minus inte 2)			,		,
	4	Cash prizes					
Ø	5	Noncash prizes					
bense	6	Rent/facility costs	128,696.		17,190.		145,886.
Direct Expenses	7	Food and beverages	167,542.		31,226.		198,768.
	8	Entertainment	20,937.		1,098.		22,035.
	9	Other direct expenses			57,404.		616,849.
	10	Direct expense summary. Add lines 4 through		-			983,538.
	11	Net income summary. Subtract line 10 from I					-895,940.
Pa	rt I			n 990,	Part IV, line 19, or I	reported more than	
		\$15,000 on Form 990-EZ, line 6a.					
Φ			(a) Bingo		Pull tabs/instant	(c) Other gaming	(d) Total gaming (add
Revenue			(-,3-	bing	o/progressive bingo	(-,	col. (a) through col. (c)
že							
	1	Gross revenue					
ses	2	Cash prizes					
Expenses	3	Noncash prizes					
Direct I	4	Rent/facility costs					
	5	Other direct expenses					
		Malanta and the an	Yes %		Yes %	Yes %	
	6	Volunteer labor	∟ No		No	L No	
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)				
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)				
		ter the state(s) in which the organization condu					
		he organization licensed to conduct gaming a			?		. Yes No
b	If "	No," explain:					
10-2	\/\/e	ere any of the organization's gaming licenses re	evoked suspended orte	rmina	ted during the tay v	year?	Yes No
		Yes," explain:			iou during the tax)	, our :	163 140
-							
2320	32 10	-27-22				Scho	edule G (Form 990) 2022

ARMAND HAMMER MUSEUM OF ART AND

Sch	edule G (Form 990) 2022 CULTURAL CENTER, INC. 95	-421719	97	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity conducted in:			
	The organization's facility	13a	1	%
	An outside facility			//
		100	1	
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
h	of "Yes," enter the amount of gaming revenue received by the organization \$ and the amount			
_	of gaming revenue retained by the third party \$			
,	: If "Yes," enter name and address of the third party:			
	The state that the and address of the tillid party.			
	Nama			
	Name			
	Address			
16	Gaming manager information:			
	Name			
	Operation and the state of the			
	Gaming manager compensation \$			
	Description of comings arrested and			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
٠			Yes	☐ No
	retain the state gaming license?	—	103	110
Ľ	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
Do	organization's own exempt activities during the tax year \$			
Pa	Tt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and F	'art III, lin	nes 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

ARMAND HAMMER MUSEUM OF ART AND

Schedule G (Form 990) CULTURAL CENTER, INC.	95-4217197	Page 4
Schedule G (Form 990) CULTURAL CENTER, INC. Part IV Supplemental Information (continued)		

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information. ARMAND HAMMER MUSEUM OF ART AND

CULTURAL CENTER INC. 95-4217197

Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. X First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or X reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, X trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract X Compensation survey or study Independent compensation consultant X Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Х a Receive a severance payment or change-of-control payment? 4a Х 4b **b** Participate in or receive payment from a supplemental nonqualified retirement plan? Х c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a Х **b** Any related organization? If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 6 contingent on the net earnings of: Х a The organization? 6a Х **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III Х 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the Х initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2022

CULTURAL CENTER, INC.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W	V-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) ANN PHILBIN	(i)	673,441.	0.	0.	41,712.	23,336.	738,489.	0.
MUSEUM DIRECTOR/CEO	(ii)	0.	0.	0.	0.	0.	0,	0.
(2) GENE D. BLOCK	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR	(ii)	636,651.	0.	0.	50,534.	23,336.	710,521.	0.
(3) BRETT STEELE	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR	(ii)	375,270.	0.	0.	25,613.	23,197.	424,080.	0.
(4) CYNTHIA BURLINGHAM	(i)	285,928.	0.	0.	43,316.	23,336.	352,580.	0.
DEPUTY DIR/CURATORIAL AFFA	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) MICHAEL HARRISON	(i)	293,081.	0.	1,200.	23,638.	11,596.	329,515.	0.
DEPUTY DIR/ASST TREASURER	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) MARY OSAKO	(i)	0.	0.	0.	0.	0.	0.	0.
DIRECTOR	(ii)	283,193.	0.	0.	15,488.	32,391.	331,072.	0.
(7) CORNELIA BUTLER	(i)	195,962.	0.	1,200.	30,129.	32,391.	259,682.	0.
CHIEF CURATOR	(ii)	0.	0.	0.	0.	0.	0,	0.
(8) ALFRED YERIES	(i)	231,944.	0.	1,200.	13,704.	11,596.	258,444.	0.
DEPUTY DIR/EXTERNAL AFFAIR	(ii)	0.	0.	0.	0.	0.	0,	0.
(9) VERIDIANA PONTES	(i)	189,194.	0.	840.	28,044.	13,306.	231,384.	0.
CHIEF DEVELOPMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0,	0.
(10) SCOTT TENNENT	(i)	167,389.	0.	840.	14,181.	17,731.	200,141.	0.
CHIEF COMMUNICATIONS OFFIC	(ii)	0.	0.	0.	0.	0.	0,	0.
(11) RESHMA BISHNOI	(i)	149,140.	0.	840.	10,470.	12,741.	173,191.	0.
SEC/DIR LEGAL AFFAIRS	(ii)	0.	0.	0.	0.	0.	0,	0.
(12) HENRY CLANCY	(i)	139,722.	0.	840.	20,696.	7,515.	168,773.	0.
DIRECTOR OPERATIONS	(ii)	0.	0.	0.	0.	0.	0,	0.
(13) PORTLAND MCCORMICK	(i)	133,429.	0.	840.	20,061.	9,244.	163,574.	0.
DIR REGISTRATION & COLLEC	(ii)	0.	0.	0.	0.	0.	0,	0.
(14) CLAUDIA BESTOR	(i)	127,567.	0.	840.	19,173.	7,515.	155,095.	0.
DIRECTOR PUBLIC PROGRAMS	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) WEIJIUN ROBERTSON	(i)	136,943.	0.	840.	11,356.	1,800.	150,939.	0.
DIRECTOR OF FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							

CULTURAL CENTER, INC.

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A:
FIRST-CLASS OR CHARTER TRAVEL
THE MUSEUM'S EXECUTIVE DIRECTOR, ANN PHILBIN WILL TYPICALLY FLY BUSINESS OR
ECONOMY CLASS. IN ONE SITUATION THIS YEAR, SHE FLEW FIRST CLASS. THIS WAS
NOT TREATED AS TAXABLE COMPENSATION.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

ARMAND HAMMER MUSEUM OF ART AND

Open to Public Inspection Employer identification number

		CULTURAL CENTER, 1	INC.					95-421	7197	7	
Par	rt I Ty	pes of Property					•				
			(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contr amounts repor Form 990, Part V	ted on	Metho noncash c	(d) d of deter ontributio		•	5
1	Art - Works	s of art									
2	Art - Histor	ical treasures									
3	Art - Fraction	onal interests									
4	Books and	publications									
5	Clothing ar	nd household goods									
6	Cars and c	ther vehicles									
7	Boats and	planes									
8		l property									
9	Securities	- Publicly traded									
10	Securities	- Closely held stock									
11	Securities	- Partnership, LLC, or									
	trust intere	ests									
12	Securities	- Miscellaneous									
13	Qualified c	onservation contribution -									
	Historic str	ructures									
14	Qualified c	onservation contribution - Other									
15	Real estate	e - Residential									
16	Real estate	e - Commercial									
17	Real estate	e - Other									
18		s									
19		ntory									
20		medical supplies									
21	Taxidermy										
22	Historical a	artifacts									
23		specimens									
24		cal artifacts									
25	Other (EXHIBIT- GIK	Х	1		6,092.	RETAIL VALU	E			
26	Other (ART SUPPLIES	X	1		4,150.	RETAIL VALU	E			
27	Other (
28	Other ()									
29	Number of	Forms 8283 received by the organi	zation during	g the tax year for co	ontributions						
	for which t	he organization completed Form 82	83, Part V, D	onee Acknowledg	ement	29				19	
								_		Yes	No
30a	During the	year, did the organization receive b	y contributio	n any property rep	orted in Part I, line	s 1 throug	h 28, that it				
	must hold	for at least 3 years from the date of	the initial co	ntribution, and whi	ich isn't required to	be used	for				
	exempt pu	rposes for the entire holding period	?					🛚 🗷	0a		Х
b	If "Yes," de	escribe the arrangement in Part II.									
31	Does the o	rganization have a gift acceptance	policy that re	equires the review of	of any nonstandard	d contribut	ions?	L:	31	Х	
32a	Does the o	organization hire or use third parties	or related or	ganizations to solid	cit, process, or sell	l noncash					
	contributio	ns?						з	2a		Х
b	If "Yes," de	escribe in Part II.									
33	If the organ	nization didn't report an amount in c	column (c) fo	r a type of property	for which column	(a) is ched	cked,				
	describe in										
LHA	For Pape	erwork Reduction Act Notice, see	the Instruc	tions for Form 990).		Sche	edule M (I	orm	990)	2022

232141 09-09-22

Schedule M (Form 990) 2022

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2022 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

ARMAND HAMMER MUSEUM OF ART AND CULTURAL CENTER, INC.

Employer identification number 95-4217197

PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE HAMMER MUSEUM AT UCLA BELIEVES IN THE PROMISE OF ART AND IDEAS TO ILLUMINATE OUR LIVES AND BUILD A MORE JUST WORLD. FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: EXHIBITIONS, PUBLICATIONS & COLLECTIONS: THE MUSEUM PRESENTS CONTEMPORARY AND HISTORICAL ART IN ALL MEDIA IN A ROTATING EXHIBITION PROGRAM THAT PRESENTS 10-15 EXHIBITIONS AND PUBLISHES 2-6 BOOKS EACH YEAR. IN 2022 THE MUSEUM PRESENTED 7 MAJOR EXHIBITIONS, INCLUDING RETROSPECTIVES OF ARTISTS ULYSSES JENKINS, ANDREA BOWERS, AND BOB THOMPSON. THE MUSEUM ALSO SHOWCASED 7 ARTISTS IN THE LONG-RUNNING HAMMER PROJECTS EXHIBITION SERIES. THE HAMMER PUBLISHED 4 EXHIBITION CATALOGUES THIS YEAR FOR ARTISTS ANDREA BOWERS AND ULYSSES JENKINS THE GROUP EXHIBTION "LIFES" AND AN EXHIBITION OF PICASSO'S CUT PAPERS. THE MUSEUM IS ALSO THE STEWARD OF FIVE COLLECTIONS: THE HAMMER CONTEMPORARY COLLECTION A GROWING COLLECTION OF INTERNATIONAL CONTEMPORARY ART SINCE 1960; THE UCLA GRUNWALD CENTER FOR THE GRAPHIC ARTS COLLECTION, ONE OF AMERICA'S FINEST COLLECTIONS OF WORKS ON PAPER CONTAINING MORE THAN 45,000 PRINTS, DRAWINGS, PHOTOGRAPHS, AND ARTISTS BOOKS FROM THE RENAISSANCE TO THE PRESENT; THE ARMAND HAMMER COLLECTION, AN IMPRESSIVE COLLECTION OF EUROPEAN AND AMERICAN PAINTINGS AND DRAWINGS REFLECTING THE INTERESTS AND PASSION OF THE MUSEUM'S ARMAND HAMMER; THE ARMAND HAMMER DAUMIER AND CONTEMPORARIES COLLECTION, ONE OF THE WORLD'S MOST EXTENSIVE COLLECTIONS OF PRINTS DRAWINGS, PAINTINGS, AND SCULPTURE BY NINETEENTH-CENTURY FRENCH SATIRIST HONORE DAUMIER; AND THE UCLA FRANKLIN D. MURPHY SCULPTURE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022

Schedule O (Form 990) 2022 Page 2 Name of the organization ARMAND HAMMER MUSEUM OF ART AND **Employer identification number** CULTURAL CENTER, INC. 95-4217197 GARDEN, WHICH INCLUDES OVER 70 OUTDOOR SCULPTURES. FORM 990, PART VI, SECTION A, LINE 3: DELEGATE CONTROL OVER MANAGEMENT DUTIES THE HAMMER MUSEUM HAS DELEGATED EXCLUSIVE OPERATIONAL MANAGEMENT OF THE MUSEUM TO THE UNIVERSITY OF CALIFORNIA PER AN OPERATING AGREEMENT BETWEEN THE MUSEUM AND THE UNIVERSITY THAT WAS ENTERED INTO ON MARCH 31, 1994 FOR A TERM OF NINETY-NINE YEARS. THE OPERATING AGREEMENT PROVIDES FOR SPECIFIC POWERS AND DUTIES RESERVED TO THE MUSEUM'S BOARD OF DIRECTORS AND DELEGATES TO THE UNIVERSITY ALL OTHER POWERS AND DUTIES THAT MAY BE CONFERRED BY LAW. THE OPERATING AGREEMENT GRANTS TO THE UNIVERSITY THE AUTHORITY TO MANAGE THE DAY-TO-DAY OPERATIONS OF THE MUSEUM AS A FIRST CLASS PUBLIC ART MUSEUM AND CULTURAL CENTER IN ACCORDANCE WITH STANDARD MUSEUM PRACTICE. THE OPERATING AGREEMENT ALSO OBLIGATES THE UNIVERSITY TO FUND ANY SHORTFALL NECESSARY FOR THE MANAGEMENT AND OPERATION OF THE MUSEUM UP TO A CERTAIN

AMOUNT PER FISCAL YEAR, WHICH IS ADJUSTED FOR COST OF LIVING INCREASES. THE

TERMS AND CONDITIONS OF THE OPERATING AGREEMENT ARE SUBJECT TO CERTAIN

OTHER AGREEMENTS ENTERED INTO BY THE MUSEUM WITH CERTAIN KEY PARTIES.

FORM 990, PART VI, SECTION A, LINE 7A:

GOVERNING BODY

THE BOARD OF DIRECTORS, AS THE SOLE MEMBER OF THE CORPORATION, HAS THE

POWER TO ELECT ALL BUT THREE OF THE TWENTY-TWO DIRECTORS ON THE BOARD.

THESE THREE DIRECTORS ARE APPOINTED AS FOLLOWS: THE THEN-SITTING CHANCELLOR

OF THE UNIVERSITY OF CALIFORNIA, LOS ANGELES IS AN EX OFFICIO DIRECTOR; THE

UNIVERSITY HAS THE RIGHT TO APPOINT AND REMOVE TWO DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B:

Schedule O (Form 990) 2022 Page **2**

Name of the organization ARMAND HAMMER MUSEUM OF ART AND **Employer identification number** CULTURAL CENTER, INC. 95-4217197 FORM 990 REVIEW PROCESS THE HAMMER MUSEUM BOARD OF DIRECTORS HAS DELEGATED THE REVIEW OF THE FORM 990 TO THE AUDIT COMMITTEE. THE MUSEUM'S DEPUTY DIRECTOR, FINANCE AND ADMINISTRATION, AND THE MUSEUM'S DIRECTOR OF FINANCE, WORK CLOSELY TO REVIEW THE RETURN WITH THE OUTSIDE ACCOUNTING FIRM ENGAGED BY THE MUSEUM. THE AUDIT COMMITTEE ALSO MEETS WITH THE ACCOUNTING FIRM TO REVIEW AND DISCUSS THE FORM 990. AND SUBSEQUENT TO ITS REVIEW, REPORTS BACK TO THE BOARD REGARDING ITS OVERSIGHT OF THE FORM 990. A COMPLETE COPY OF THE FORM 990 IS PROVIDED TO THE ENTIRE BOARD BEFORE IT IS FILED. FORM 990, PART VI, SECTION B, LINE 12C: MONITORING AND ENFORCING COMPLIANCE WITH CONFLICT OF INTEREST POLICY THE HAMMER MUSEUM, AS PART OF THE UNIVERSITY, IS SUBJECT TO THE CALIFORNIA POLITICAL REFORM ACT, WHICH REQUIRES THAT CERTAIN STATE AND LOCAL GOVERNMENT OFFICIALS PUBLICLY DISCLOSE THEIR PRIVATE ECONOMIC INTERESTS ON AN OFFICIAL STATEMENT OF ECONOMIC INTERESTS FORM, AND THAT ALL GOVERNMENT (UNIVERSITY) EMPLOYEES DISQUALIFY THEMSELVES FROM PARTICIPATING IN DECISIONS IN WHICH THEY HAVE A PERSONAL FINANCIAL INTEREST. THE UNIVERSITY LISTS THE POSITION TITLES OF THOSE EMPLOYEES OR OFFICIALS (DESIGNATED POSITION) IN AN ORGANIZATION WHO ARE REQUIRED TO PROVIDE PERSONAL FINANCIAL INFORMATION, ASSIGNS DISCLOSURE CATEGORIES TO THESE POSITIONS, AND INDICATES THE TYPES OF ECONOMIC INTEREST WHICH MUST BE REPORTED. SUCH AS INVESTMENTS, INTERESTS IN REAL ESTATE, OR SOURCES OF INCOME OR GIFTS. DESIGNATED EMPLOYEES ARE REQUIRED TO FILE STATEMENTS WHEN THEY ASSUME AND LEAVE A DESIGNATED POSITION, AND ANNUALLY WHILE THEY ARE IN THE DESIGNATED POSITION. HAMMER MUSEUM EMPLOYEES ARE UNIVERSITY OF CALIFORNIA EMPLOYEES, WHO ARE ALL, EITHER DIRECTLY OR BY APPLICATION OF THE UNIVERSITY'S CONFLICT OF INTEREST CODE, SUBJECT TO THOSE PROVISIONS OF THE ACT WHICH PROHIBIT THE

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Name of the organization ARMAND HAMMER MUSEUM OF ART AND CULTURAL CENTER, INC.	Employer identification number 95-4217197
MAKING OF OR THE PARTICIPATION IN UNIVERSITY DECISIONS IN WHICH FINANCIAL	·
CONFLICTS OF INTEREST EXIST. AN INDIVIDUAL WHO FINDS HIMSELF OR HERSELF IN	
A CONFLICT OF INTEREST IS REQUIRED TO REFRAIN FROM MAKING, PARTICIPATING IN	
THE MAKING OF, OR ATTEMPTING TO INFLUENCE ANY UNIVERSITY DECISION WHICH MAY	
MATERIALLY AFFECT THE INDIVIDUAL'S FINANCIAL INTERESTS. THE UNIVERSITY	
REQUIRES THAT ALL EMPLOYEES PERIODICALLY COMPLETE A MANDATORY COMPLIANCE	
BRIEFING, WHICH IS DESIGNED TO RAISE CO.NTINUED AWARENESS OF THE UNIVERSITY	
OF CALIFORNIA STATEMENT OF ETHICAL VALUES AND STANDARDS OF ETHICAL CONDUCT,	
AND TO CONVEY UNIVERSITY EMPLOYMENT OBLIGATIONS WITH RESPECT TO ETHICAL AND	
COMPLIANT BEHAVIOR. THE MUSEUM ADOPTED ITS OWN ETHICAL GUIDELINES, WHICH	
ADDRESS CONFLICTS OF INTEREST. ALL COVERED PERSONS, WHICH INCLUDE BOARD	
MEMBERS, OFFICERS AND ANY KEY EMPLOYEES, ARE EXPECTED TO REASONABLY AND	
PROFESSIONALLY ASSESS THEIR INDIVIDUAL SITUATIONS FOR ACTUAL, POTENTIAL, OR	
PERCEIVED CONFLICTS, AND TO EXERCISE GOOD JUDGMENT IN DISCLOSING SUCH	
CONFLICTS. ALL EMPLOYEES SHOULD DISCLOSE ACTUAL, POTENTIAL AND PERCEIVED	
CONFLICTS OF INTEREST TO THEIR IMMEDIATE SUPERVISOR AND TO THE EXTENT	
POSSIBLE, WRITTEN DISCLOSURES AND APPROVALS SHOULD BE SUBMITTED ON A	
CONFLICT OF INTEREST DISCLOSURE FORM. THE MUSEUM PROVIDES THE ETHICAL	
GUIDELINES TO, AND REQUESTS A CERTIFICATE OF COMPLIANCE FROM THE BOARD,	
OFFICERS AND ANY KEY EMPLOYEES, ANNUALLY. BY ADOPTING AND CERTIFYING THEIR	
COMPLIANCE, BOARD MEMBERS ARE ALSO SEPARATELY BOUND TO DISCLOSE ANY	
CONFLICTS AS THEY MAY ARISE BY USE OF ANOTHER FORM PROVIDED WITH THE	
ETHICAL GUIDELINES. THOUGH NOT FORMALLY CHARGED WITH THE RESPONSIBILITY,	
THE BOARD SECRETARY (OR ASSISTANT SECRETARY) IS RESPONSIBLE FOR COLLECTING,	
REVIEWING AND RETAINING CERTIFICATES OF COMPLIANCE IN MUSEUM FILES. ANY	
DISCLOSURES MUST BE MADE TO THE BOARD PRESIDENT, OR IF HE OR SHE IS NOT	
AVAILABLE, TO THE CHAIRMAN OF THE BOARD. THE BOARD PRESIDENT WOULD DISCLOSE	
CONFLICTS TO THE CHAIRMAN OF THE BOARD. THEREFORE, THE BOARD PRESIDENT AND	

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Name of the organization ARMAND HAMMER MUSEUM OF ART AND CULTURAL CENTER, INC.

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Employer identification number 95-4217197

CHAIRMAN OF THE BOARD WOULD BE RESPONSIBLE FOR ADDRESSING ANY POTENTIAL

CONFLICTS THAT MAY ARISE WITH THE BOARD AS APPROPRIATE.

FORM 990, PART VI, SECTION B, LINE 15:

PROCESS OF DETERMINING COMPENSATION

THE MUSEUM, WORKING THROUGH THE BOARD-APPOINTED COMPENSATION COMMITTEE THAT

IS COMPRISED OF INDEPENDENT PERSONS, HAS A PROCESS FOR REVIEWING AND

ENDORSING COMPENSATION PACKAGES FOR OFFICERS AND KEY EMPLOYEES, INCLUDING

THE MUSEUM DIRECTOR/CEO.

THE HAMMER COMPENSATION COMMITTEE MET ON MAY 19, 2022 TO REVIEW THE

COMPENSATION PLAN FOR THE MUSEUM'S OFFICERS AND KEY EMPLOYEES. THE

COMPENSATION PLAN INCLUDED BENCHMARKING DATA FROM PEER INSTITUTIONS AS

SHOWN ON THEIR PUBLIC 990 TAX RETURNS, AND THE ANNUAL SALARY SURVEY FROM

THE ASSOCIATION OF ART MUSEUM DIRECTORS ('AAMD'). THE COMMITTEE VOTED

UNANIMOUSLY TO ENDORSE THE COMPENSATION PLAN AND COMPENSATION RANGES FOR

THE COMING FISCAL YEAR. THE COMMITTEE REPORTED ITS REVIEW OF THE

COMPENSATION PLAN TO THE HAMMER BOARD OF DIRECTORS AT THE JUNE 23, 2022

HAMMER BOARD MEETING.

FORM 990, PART VI, SECTION C, LINE 19:

DISCLOSURE OF DOCUMENTS

THE MUSEUM'S AUDITED FINANCIAL STATEMENTS AND FORM 990 ARE AVAILABLE FOR

PUBLIC INSPECTION ON ITS WEBSITE AND HARD COPY BY REQUEST. ADDITIONALLY,

THE MUSEUM FILES ITS FORM 990 WITH THE CALIFORNIA ATTORNEY GENERAL AND

ROUTINELY UPDATES ITS INFORMATION ON THIRD PARTY PLATFORMS SUCH AS

GUIDESTAR, CHARITY NAVIGATOR, AND THE NATIONAL CENTER FOR CHARITABLE

STATISTICS. THE MUSEUM'S ARTICLES, BYLAWS AND CONFLICT OF INTEREST POLICY

Schedule O (Form 990) 2022

Name of the organization ARMAND HAMMER MUSEUM OF ART AND	Employer identification number 95-4217197
CULTURAL CENTER, INC.	95-421/19/
ARE AVAILABLE UPON REQUEST.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Attach to Form 990.

2022

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

95-4217197

Department of the Treasury Internal Revenue Service

Name of the organization

ARMAND HAMMER MUSEUM OF ART AND

CULTURAL CENTER, INC.

Part I Identification of Discognized Entities Complete if the organization answered "Yes" on Form 990 Part IV line 33

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.										
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr ent	olled
				501(c)(3))		Yes	No
THE REGENTS OF THE UNIVERSITY OF CALIFORNIA							
- 95-6006143, 405 HILGARD AVE, LOS ANGELES,							
CA 90095	EDUCATION	CALIFORNIA			N/A		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2022

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David III	Identification of Related Organizations Taxable as a Partnership.	Complete if the organization answered	"Yes" on Form 990	, Part IV, line 34, because it r	nad one or more related
Part III	organizations treated as a partnership during the tax year.		•	, ,	

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	dominant income lated, unrelated, edg from tax under Share of total amou assets Share of total end-of-year assets Disproportionate amou allocations?		Code V-UBI amount in box 20 of Schedule	Genera manag partne	Percentage ownership		
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes I	40

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	ction b)(13) rolled tity?
		,						Yes	No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Page 3

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Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X	
	Gift, grant, or capital contribution to related organization(s)							
С	Gift, grant, or capital contribution from related organization(s)							
	d Loans or loan guarantees to or for related organization(s)							
е	Loans or loan guarantees by related organization(s)				1e		Х	
f	Dividends from related organization(s)				1f		Х	
g	Sale of assets to related organization(s)				1g		Х	
h	Purchase of assets from related organization(s)				1h		Х	
i	Exchange of assets with related organization(s)				1i		Х	
j Lease of facilities, equipment, or other assets to related organization(s)								
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	х		
l Performance of services or membership or fundraising solicitations for related organization(s)							Х	
	Performance of services or membership or fundraising solicitations by related organizat				1m	Х		
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	s)			1n		Х	
	Sharing of paid employees with related organization(s)				10		Х	
р	Reimbursement paid to related organization(s) for expenses				1p	Х		
q	Reimbursement paid by related organization(s) for expenses				1q	Х		
r	Other transfer of cash or property to related organization(s)				1r		Х	
s	Other transfer of cash or property from related organization(s)				1s		Х	
2	If the answer to any of the above is "Yes," see the instructions for information on who n							
	(a)	(b)	(c)	(d)				
		Transaction	Amount involved	Method of determining amount invo	olved			
		type (a-s)						
1)								
2)								
3)								
4)								
5)								
6)								
3216	3 09-14-22	_		Schedule F	R (Forr	n 990)	2022	

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec	Share of	Share of	Dispro	por-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	or Percentage
of entity		(state or foreign	related, unrelated,	partners sec 501(c)(3) orgs.?	total	end-of-year	allocati	ite ons?	amount in box 20	managi	ownership
·		country)	sections 512-514)	Yes No		assets	Yes	No	(Form 1065)	Yes N	
			000000000000000000000000000000000000000	Tes No			1165	INO	(1 01111 1000)	resin	-
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Schedule R (Form 990) 2022